

# Data Centers as a Critical Asset Class: Assessing Power, Cooling, Land-Use, Interconnectivity, and Financing Models

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Driven by global digitalization, rapid adoption of cloud services, and the scaling demands of AI, data centers have transformed into a critical and distinct real estate asset class, representing strategic industrial assets, comparable to regulated utilities or critical infrastructure. This classification is affirmed by an unprecedented flow of institutional capital into the sector, with investors seeking predictable yields and applying infrastructure capital-allocation logic.

Unlike traditional commercial real estate, the value of a data center asset stems less from generic location or square footage and more from technical specifications, including secured contracted power, connectivity density, and operational uptime. Due to the inherent stability provided by multi-year tenant contracts, which resemble utility offtake agreements, this asset class offers stable, long-term returns. Successful development and investment in this sector requires navigating five interdependent structural dimensions: power, cooling, land use, interconnectivity, and specialized financing.



## POWER

Power is a key factor shaping modern data center economics and remains the core product that tenants lease. Data centers consume immense amounts of electricity, and the recent rise of generative AI and high-performance computing has escalated power demands to unprecedented levels. Reliable electrical infrastructure and energy supply is therefore essential for monetization.

Developers must secure firm, long-term, high-capacity power, often procured through a blend of grid power purchase agreements (PPAs), captive generation, and bundled

renewable energy solutions. The sector is witnessing a marked growth in 'green' data centers that align with ESG investment goals, where investors increasingly view access to clean power as a valuable differentiator. Legally, power contracts are complex instruments that must carefully allocate risks related to availability guarantees, capacity expansion options, curtailment exposure, and interconnection timeline obligations. Furthermore, developers are using 'parcelization' strategies, *i.e.*, phasing large campuses into discrete parcels, to align power build-out timelines with escalating demand and reduce debt exposure.

## COOLING

Cooling systems are crucial for maintaining optimal operating temperatures. Failure to manage the heat generated by servers can lead to equipment failure and costly downtime. Cooling technology determines both the initial capital expenditure and ongoing operating costs.

Industry practice is rapidly shifting away from older, water-intensive evaporative systems – which pose a risk in areas facing water scarcity – towards more efficient and sustainable alternatives. Advanced cooling technologies now include hot/cold aisle containment, direct-to-chip liquid cooling

(targeting heat at the processor), liquid immersion cooling (submerging servers in specialized non-conductive fluids), and closed-loop or zero-evaporation cooling. This transition is driven by environmental responsibility and heightened regulatory and reputational risk associated with water stress. Consequently, legal documentation must incorporate environmental compliance standards and specific performance and technology warranties for novel cooling systems. In some jurisdictions, the possibility of reusing waste heat for nearby industrial or agricultural processes is also being explored.

## LAND USE

The location and use of land for data centers are subject to growing environmental and community scrutiny. Data centers require large, contiguous parcels of land, often located in peri-urban or industrial corridors. While proximity to network access points previously favored urban locations, the need for space and power affordability is driving expansion into rural areas.

This requires navigating complex legal challenges, including obtaining specific zoning, securing land entitlements, managing master plan amendments, and acquiring necessary

environmental clearances. The physical expansion of hyperscale facilities can cause habitat fragmentation, deplete water supplies for cooling, and strain local power grids. Local governments must carefully balance the economic benefits provided by data centers, such as tax revenue and jobs, with community concerns over local impact, noise pollution, and high resource consumption. Legal counsel plays a key role in coordinating land title, environmental approvals, and stakeholder engagement. Phased master-planning strategies using parcelization help align stringent timelines with capital deployment schedules.

## INTERCONNECTIVITY

Data center interconnect (DCI) is a vital component, providing high-capacity, low-latency connectivity between multiple sites using dedicated private lines and dark fiber. This interconnection is critical for latency-sensitive applications (such as financial operations) and distributed IT architectures.

Interconnected data centers create a network-dense ecosystem where tenants can directly connect to various cloud and internet service

providers, and other partners. Such redundancy enables load balancing, data replication, and robust disaster recovery strategies, thereby ensuring high availability even during outages. The density of interconnection significantly influences real estate valuation, commanding higher long-term cash flows and reducing vacancy risk. Therefore, transactional focus must include clearly defining the terms of colocation agreements.

## FINANCING MODELS

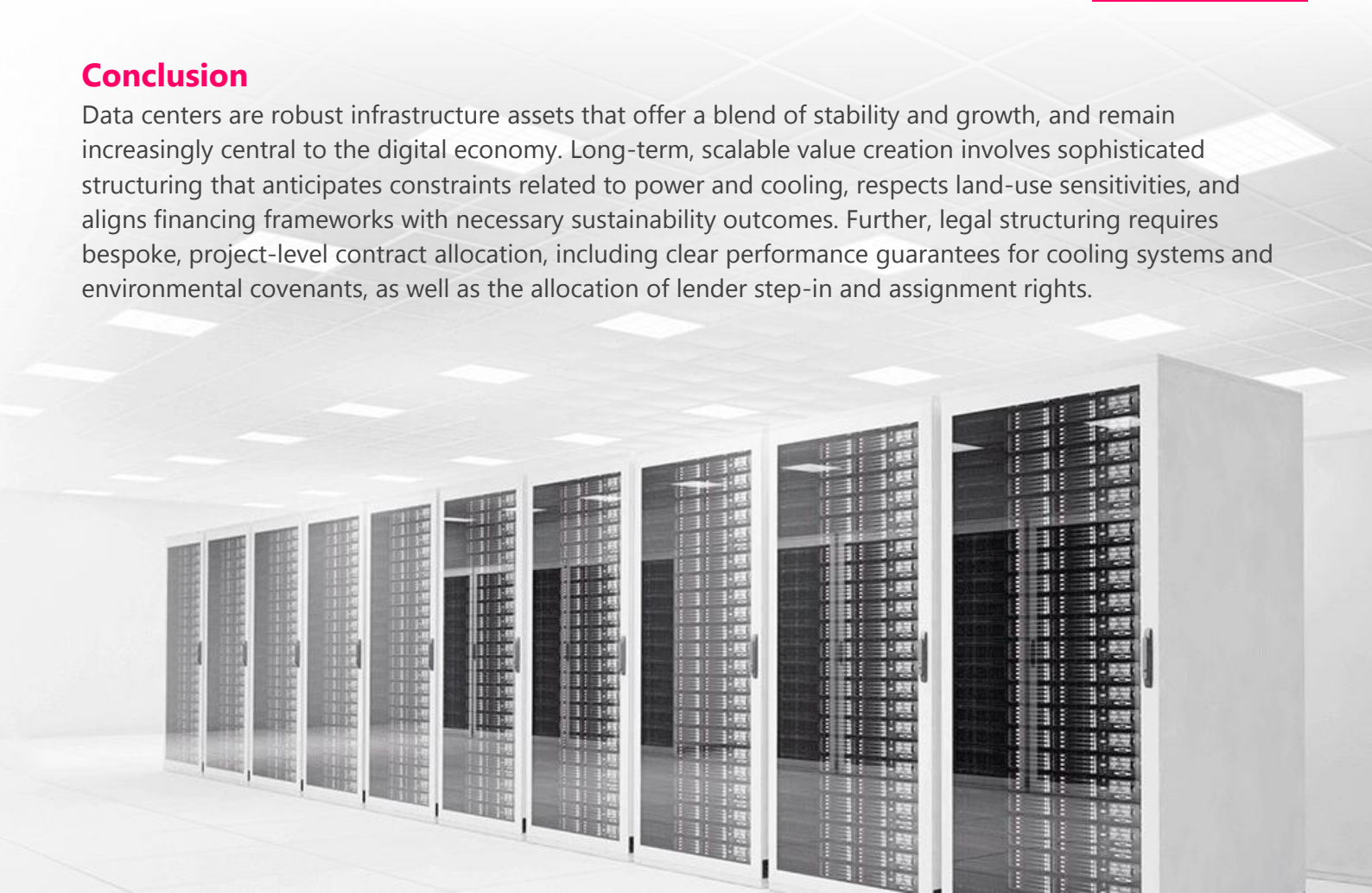
Given the significant capital expenditure required for specialized infrastructure, data centers employ various financing models to attract institutional investment.

The Real Estate Investment Trust (REIT) structure is a powerful vehicle, enabling investors to finance income-generating portfolios and receive stable dividends backed by long-term tenant leases. For new facilities (greenfield projects), project finance is common, where loans are secured primarily by projected revenues, making long-term contracts with hyperscale tenants essential. The sale-leaseback model allows operators to sell the physical asset to an investor to free up capital while securing a long-term operational lease.

Large platforms may adopt the 'Devco/Yieldco' structure, which segregates higher-risk development-phase assets (DevCo) from stable, income-producing operational assets (YieldCo), thus matching investment tranches to specific investor risk appetites. Further, the industry is increasingly utilizing Sustainability-Linked Loans (SLLs), where the cost of capital is tied to achieving operational metrics, such as improved energy efficiency and water-use reduction, thereby linking finance and ESG compliance. For high-density AI data centers, developers must often secure financing for both the 'shell' (land and building) and the 'core' (equipment, servers, chips), which introduces the risk of technology obsolescence.

## Conclusion

Data centers are robust infrastructure assets that offer a blend of stability and growth, and remain increasingly central to the digital economy. Long-term, scalable value creation involves sophisticated structuring that anticipates constraints related to power and cooling, respects land-use sensitivities, and aligns financing frameworks with necessary sustainability outcomes. Further, legal structuring requires bespoke, project-level contract allocation, including clear performance guarantees for cooling systems and environmental covenants, as well as the allocation of lender step-in and assignment rights.





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